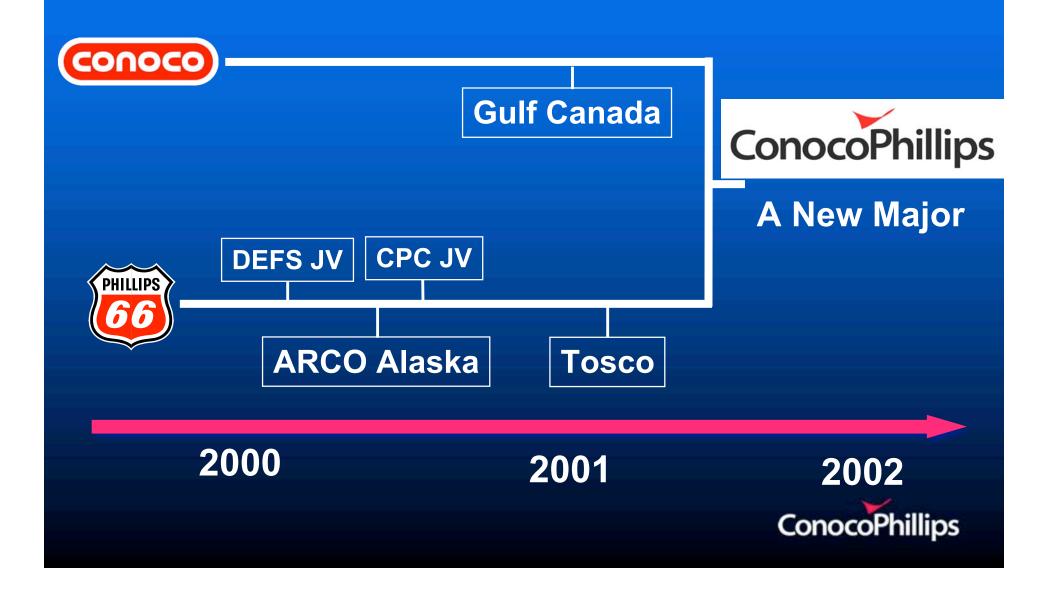
ConocoPhillips

Why Attract New Players?

- Share fixed costs of oil exploration & production
- Support a larger Alaska service industry
- Provide broader base of community support
- Potential to bring new ideas new practices and new technology

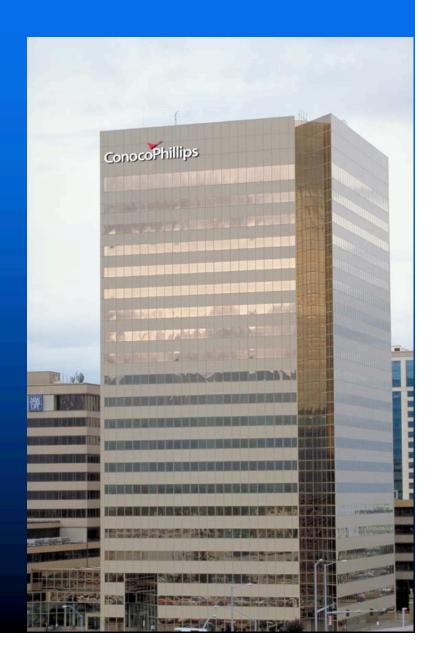


Transformation of the Companies



ConocoPhillips Alaska

- ♦ Alaska's No. 1 Oil Producer
 - ➤ 2001 production: 364 MBOD
 - ➤ 2001 YE Reserves: 1.8 billion bbls
- Alaska's No. 1 Gas Producer
 - ➤ 2001 production: 177 MMCFD
 - ➤ 2001 YE Reserves: 3.2 TCF
- Alaska's No. 1 Explorer
 - **➤ 2001 exploration program:**
 - 15 wells
 - 1000+ miles 3-D seismic acquired
- Largest Owner of State & Federal Leases
 - ➤ Net Acreage at Dec. 31, 2001:
 - 356 thousand acres developed
 - 1.3 million acres undeveloped





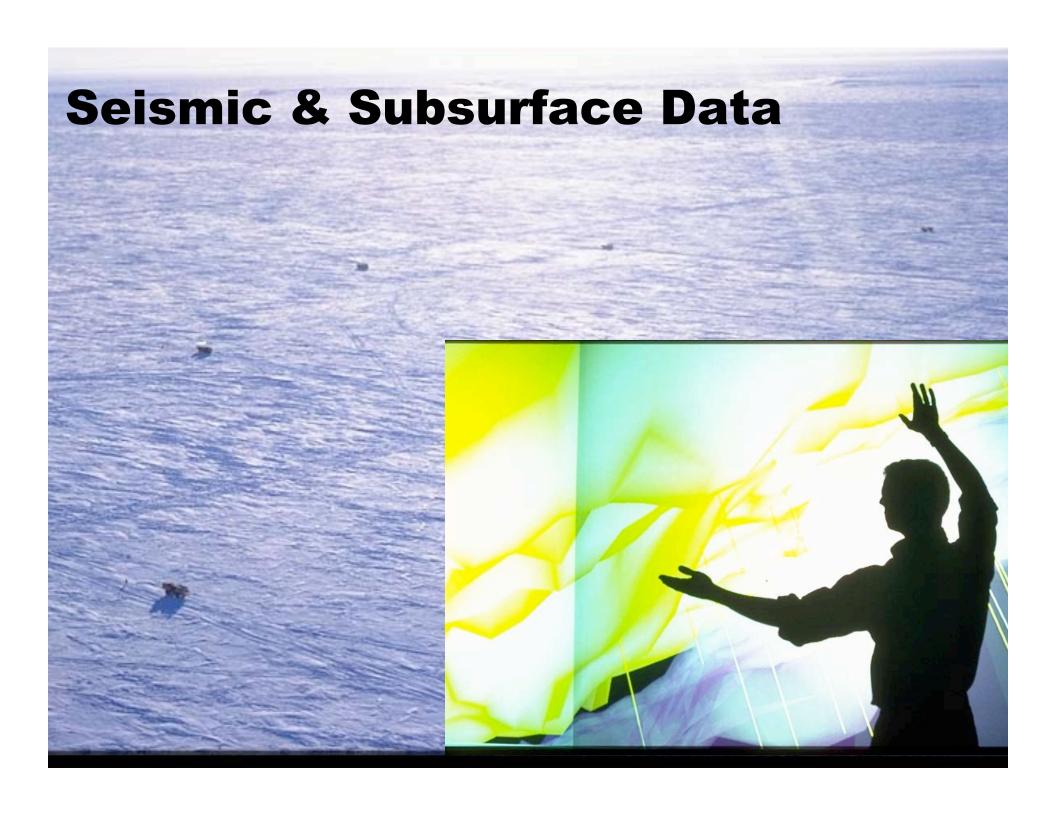
- Maintain License to Operate
- Increase recovery in existing fields
- Aggressively develop West Sak and known Satellites
- Replace 66% of production through Exploration
- **♦** Promote entry of New Players
- Achieve ANS Gas sales within ten years



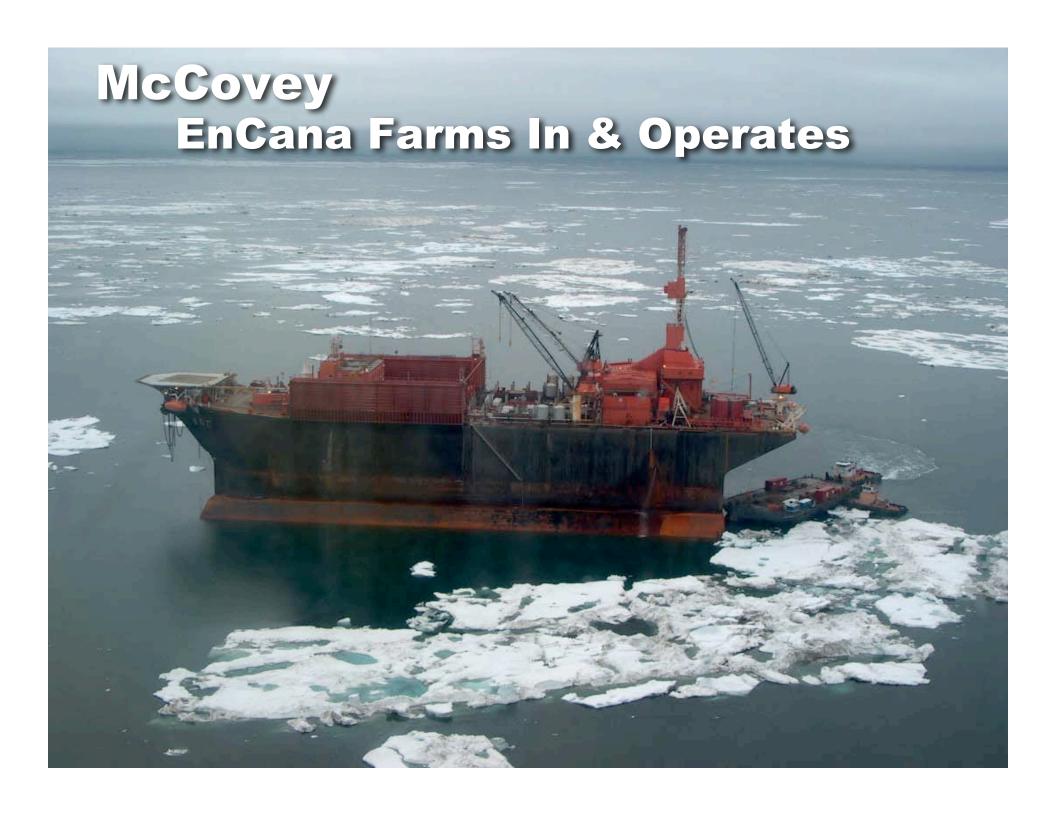
What ConocoPhillips Can do to Help Attract New Players

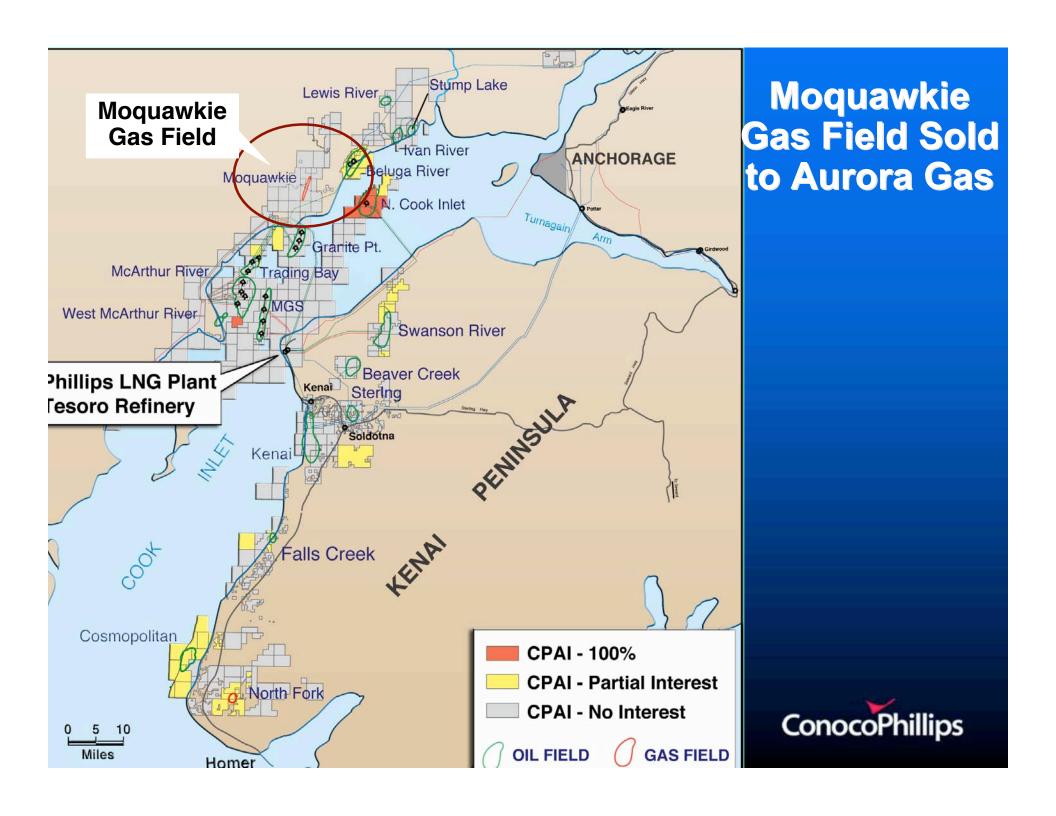
- Share environmental & safety best practices
- ♦ Share environmental programs (e.g. ice roads)
- Share geological & engineering understanding
- Make seismic & subsurface data available
- **♦** Share seismic crews & drilling rigs
- Offer non-aligned E&P assets, projects
- ◆ Offer low-priority leases or return leases early
- ♦ Provide field services & equipment as available
- **♦** Offer access to production facilities









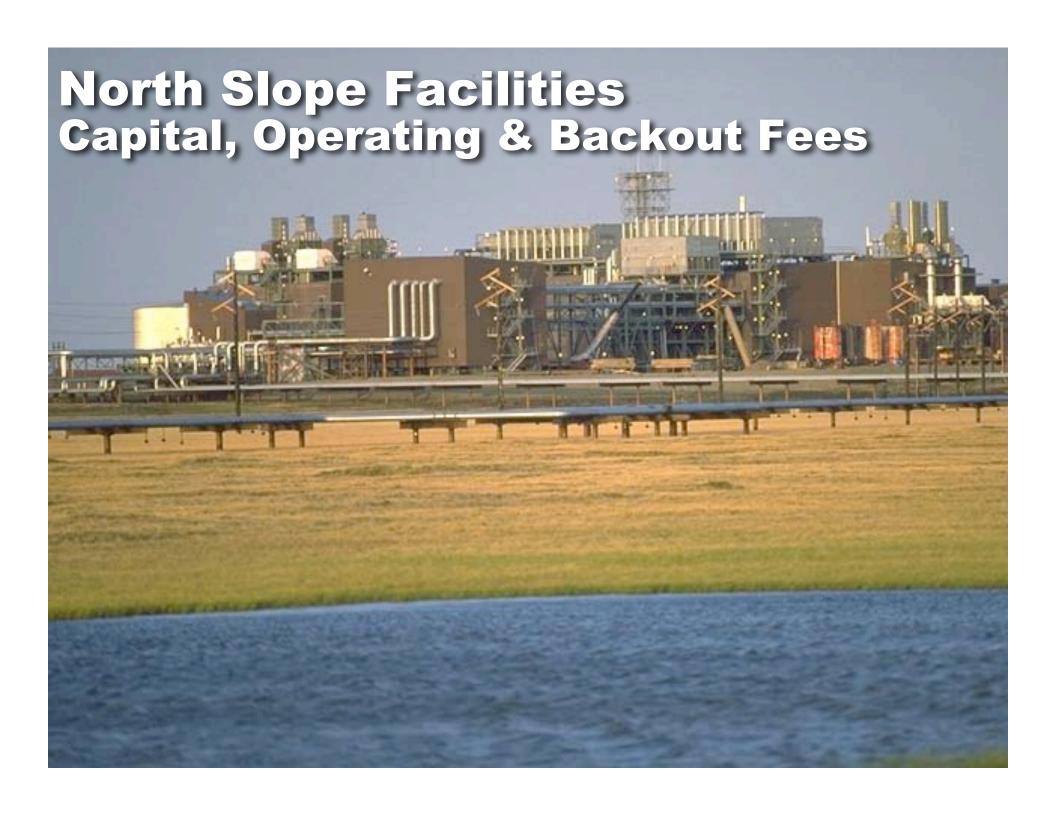




What Majors Cannot do to Attract New Players

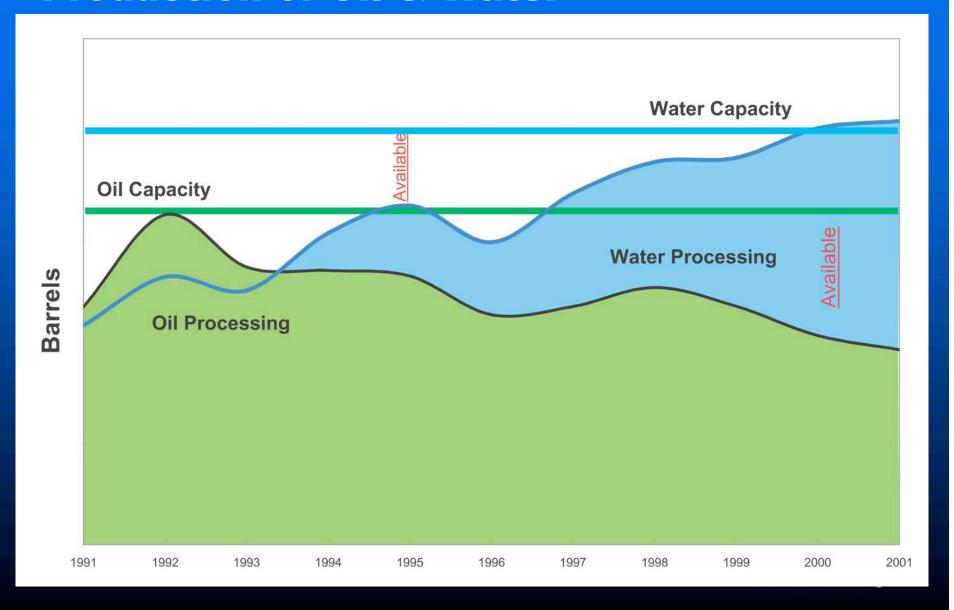
- Backstop unsafe or environmentally hazardous operations
- Provide proprietary data significant to pending lease sales
- Make services available to the detriment of our operations
- ♦ Operate facilities that are uneconomic
- Subsidize other companies' production costs
 - ➤ No free capital
 - ➤ No below cost operating expense
 - ➤ No free back out of current production

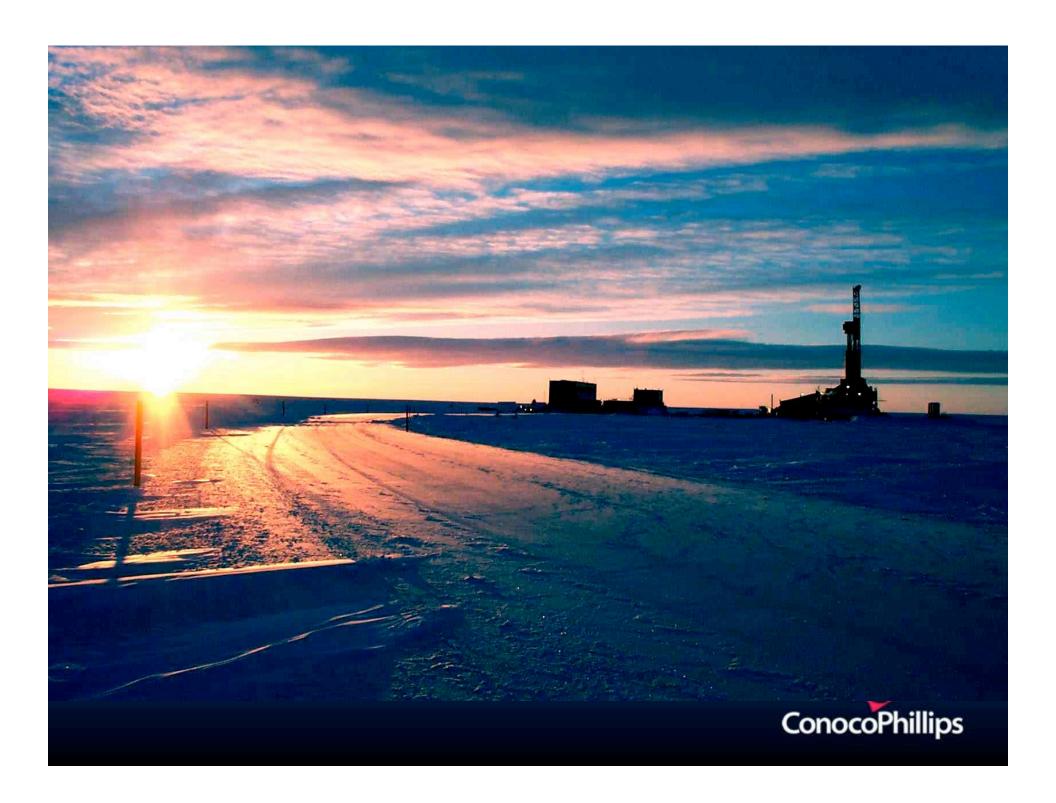




Kuparuk Facility Sample

Production of Oil & Water





Cautionary Statement for the Purposes of the Safe Harbor Provisions of the Private Securities Litigation Reform Act of 1995

The presentation at this meeting contained forward-looking statements about ConocoPhillips' consolidated business and the following operating groups: petroleum exploration and production; natural gas gathering, processing and marketing; petroleum refining, marketing and transportation; and chemical and plastics manufacturing. Where, in any forward-looking statement, the company expressed an expectation or belief as to future results, such expectation or belief was expressed in good faith and believed to have a reasonable basis. However, there can be no assurance that the statement of expectation or belief will result or be achieved. The actual results may be affected by a variety of risks which could cause the stated expectation or belief to differ materially.

The important risk factors, but not necessarily all such factors that may cause expectations or results to differ, are set forth in ConocoPhillips' reports filed with the U.S. Securities Exchange Commission.

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